

# case study

## Engineering Stores Re-development

Brammer  
Buck &  
Hickman

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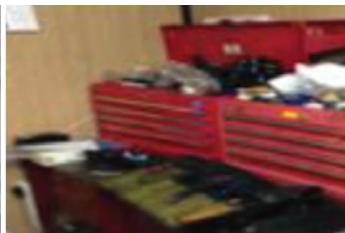
Reduced inventory levels with critical parts



Improved stock control and rotation



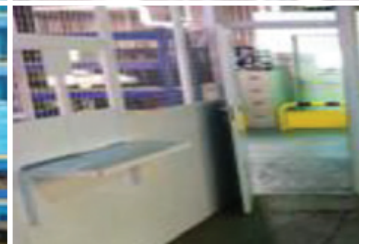
Health and safety issues removed



The challenge



The solution



By working together with one of our customers, a leading food manufacturer, our Vendor Managed Services team redesigned and transformed their engineering stores, resulting in reduced inventory levels and improved availability.

### The Challenge

Facing increasing pressure to drive site efficiency and productivity, a leading food manufacturer recognised their engineering stores were not performing to its fullest capacity. Known for our high quality of service and product expertise, the customer consulted Brammer Buck & Hickman to solve their inventory issues.

Our Vendor Managed Services team visited the customer's site and identified several issues. These included serious health & safety issues, as well as a reactive maintenance regime.

During the initial meeting and site analysis, it was also found that their engineering team was experiencing approximately 25% in downtime, resulting in reduced productivity.

The analysis also disclosed that although eight engineers were involved in sourcing, stocking and expediting of spares frequently, their current stores and workshops required urgent overhaul due to prominent health warnings.

### The Solution

To combat these issues, Brammer Buck & Hickman's supply chain team conducted a stores health check. The Brammer Buck & Hickman stores health check includes an analysis of inventory levels, usage and parts criticality to identify opportunities to optimise stock. Plus the check also identifies the types of waste inherent in the stores environment and recommendations around productivity and working capital savings, as well as a redesign of the layout and stocking approach by asset and product category.



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Our health check includes the creation of robust processes to control materials, reduced inventory levels with critical parts, improved stock control and rotation and removal of any health and safety issues.

Kardex storage & retrieval systems were also introduced with a review of parts data and on-hand stock and finally a count and valuation to recalibrate stock levels.

## > The Outcome

The redesign and transformation of the store's environment have provided the company with a blueprint for best in class stores environment. Through the project, four vital improvements have been made:

1. Reduced inventory levels with critical parts
2. Improved availability and fewer stock-outs
3. Stronger relationships with fewer suppliers
4. Health and Safety hazards and issues removed.

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